

**THE SOCIETY FOR THE
PREVENTION OF CRUELTY TO
ANIMALS FOR MONTEREY COUNTY**

FINANCIAL STATEMENTS

FOR THE YEARS ENDED
JUNE 30, 2010 AND 2009

AND INDEPENDENT AUDITORS' REPORT

**THE SOCIETY FOR THE PREVENTION OF
CRUELTY TO ANIMALS FOR MONTEREY COUNTY**

Table of Contents

	PAGE
Independent Auditors' Report	2
Financial Statements:	
Statements of Financial Position	3
Statements of Activities	4 – 7
Statements of Cash Flows	8 – 9
Notes to Financial Statements	10 – 21
Supplemental Schedules –	
Schedules of Functional Expenses	22 – 23

INDEPENDENT AUDITORS' REPORT

**Board of Directors
The Society for the Prevention of Cruelty to
Animals for Monterey County
Monterey, California**

We have audited the accompanying statements of financial position of *The Society for the Prevention of Cruelty to Animals for Monterey County (SPCA)* as of June 30, 2010 and 2009, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the *SPCA* management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the *SPCA* as of June 30, 2010 and 2009, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules listed in the table of contents are presented for the purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the financial statements, and in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.

October 13, 2010

Hayashi & Wayland, LLP



**THE SOCIETY FOR THE PREVENTION OF
CRUELTY TO ANIMALS FOR MONTEREY COUNTY**
STATEMENTS OF FINANCIAL POSITION
JUNE 30, 2010 AND 2009

	2010	2009
<u>ASSETS</u>		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 1,014,321	\$ 1,911,919
Accounts receivable	60,592	47,047
Estates receivable	906,500	3,268,054
Pledges receivable	945,855	863,906
Grants receivable	10,000	-
Supply inventory	152,517	76,316
Benefit shop inventory	30,398	30,445
Prepaid expenses	85,446	80,941
Total current assets	3,205,629	6,278,628
PROPERTY – NET	9,804,030	5,830,821
OTHER ASSETS:		
Pledges receivable – non-current	865,202	1,365,451
Trust receivables	790,633	765,625
Grants receivable – non-current	19,793	-
Other investments	82,745	275,164
Endowment held at Community Foundation	634,931	593,983
Temporarily-restricted investments	578,656	479,790
Board-designated investments	6,778,518	5,660,020
Total other assets	9,750,478	9,140,033
TOTAL	\$ 22,760,137	\$ 21,249,482
<u>LIABILITIES AND NET ASSETS</u>		
CURRENT LIABILITIES:		
Accounts payable	\$ 276,428	\$ 514,899
Accrued liabilities	435,323	313,973
Accrued compensated absences	87,058	83,032
Deferred revenue	7,600	8,000
Total current liabilities	806,409	919,904
DEFERRED COMPENSATION PLAN PAYABLE	130,000	110,000
Total liabilities	936,409	1,029,904
NET ASSETS:		
Unrestricted:		
Undesignated	11,979,769	10,162,441
Designated for endowment	634,931	593,983
Board-designated	7,359,949	7,219,257
Total unrestricted	19,974,649	17,975,681
Temporarily restricted	1,849,079	2,243,897
Total net assets	21,823,728	20,219,578
TOTAL	\$ 22,760,137	\$ 21,249,482

See Notes to Financial Statements

**THE SOCIETY FOR THE PREVENTION OF
CRUELTY TO ANIMALS FOR MONTEREY COUNTY
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2010**

	2010		
	UNRESTRICTED	TEMPORARILY RESTRICTED	TOTAL
SUPPORT AND REVENUE:			
Bequests	\$ 1,318,025	\$ 14,650	\$ 1,332,675
Contributions	1,182,775	310,721	1,493,496
Capital campaign revenue	-	823,211	823,211
Shelter and clinic fees	517,658	-	517,658
In-kind revenue	179,714	56,615	236,329
In-kind revenue – benefit shop	365,225	-	365,225
Benefit shop sales	364,775	-	364,775
Special events	441,690	-	441,690
Investment income from board-designated assets	227,939	-	227,939
Other investment income	29,798	-	29,798
Contract revenue	271,325	-	271,325
Change in value – charitable remainder trust	-	25,008	25,008
Other income	80,432	-	80,432
Net assets released from restrictions	1,625,023	(1,625,023)	-
Unrealized/realized gain on board-designated investments	614,694	-	614,694
Unrealized/realized gain on endowment	72,134	-	72,134
Total support and revenue	7,291,207	(394,818)	6,896,389
PROGRAM EXPENSES:			
Animal care	902,401	-	902,401
Clinic operations	504,520	-	504,520
Benefit shop	680,707	-	680,707
Wildlife	597,073	-	597,073
Customer service	453,369	-	453,369
Humane investigations	296,400	-	296,400
Education	91,088	-	91,088
Volunteers	67,946	-	67,946
Barn	168,982	-	168,982
Community outreach	323,562	-	323,562
Total program expenses	4,086,048	-	4,086,048
SUPPORT SERVICES:			
Administration	529,224	-	529,224
Development	523,602	-	523,602
Special events	153,365	-	153,365
Total support services	1,206,191	-	1,206,191
Total expenses	\$ 5,292,239	\$ -	\$ 5,292,239

	UNRESTRICTED	2010 TEMPORARILY RESTRICTED	TOTAL
CHANGE IN NET ASSETS	\$ 1,998,968	\$ (394,818)	\$ 1,604,150
NET ASSETS, JUNE 30, 2009	<u>17,975,681</u>	<u>2,243,897</u>	<u>20,219,578</u>
NET ASSETS, JUNE 30, 2010	<u>\$ 19,974,649</u>	<u>\$ 1,849,079</u>	<u>\$ 21,823,728</u>

See Notes to Financial Statements

**THE SOCIETY FOR THE PREVENTION OF
CRUELTY TO ANIMALS FOR MONTEREY COUNTY
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2009**

	2009		
	UNRESTRICTED	TEMPORARILY RESTRICTED	TOTAL
SUPPORT AND REVENUE			
Bequests	\$ 3,601,576	\$ 477,152	\$ 4,078,728
Contributions	1,212,032	178,299	1,390,331
Capital campaign revenue	-	907,440	907,440
Shelter and clinic fees	499,718	-	499,718
In-kind revenue	131,008	-	131,008
In-kind revenue – benefit shop	365,345	-	365,345
Benefit shop sales	365,345	-	365,345
Special events	443,103	-	443,103
Investment income from board-designated assets	256,624	-	256,624
Other investment income	36,864	-	36,864
Contract revenue	261,104	-	261,104
Change in value – charitable remainder trust	-	(104,611)	(104,611)
Other income	16,762	-	16,762
Net assets released from restrictions	2,483,775	(2,483,775)	-
Unrealized/realized loss on board-designated investments	(1,380,638)	-	(1,380,638)
Unrealized/realized loss on endowment	(154,243)	-	(154,243)
Total support and revenue	8,138,375	(1,025,495)	7,112,880
PROGRAM EXPENSES:			
Animal care	774,970	-	774,970
Clinic operations	439,718	-	439,718
Benefit shop	661,119	-	661,119
Wildlife	536,510	-	536,510
Customer service	490,542	-	490,542
Humane investigations	353,508	-	353,508
Education	89,970	-	89,970
Volunteers	72,355	-	72,355
Barn	184,139	-	184,139
Community outreach	286,566	-	286,566
Total program expenses	3,889,397	-	3,889,397
SUPPORT SERVICES:			
Administration	498,999	-	498,999
Development	447,305	-	447,305
Special events	154,290	-	154,290
Total support services	1,100,594	-	1,100,594
Total expenses	\$ 4,989,991	\$ -	\$ 4,989,991

	2009		TOTAL
	UNRESTRICTED	TEMPORARILY RESTRICTED	
CHANGE IN NET ASSETS	\$ 3,148,384	\$ (1,025,495)	\$ 2,122,889
NET ASSETS, JUNE 30, 2008	<u>14,827,297</u>	<u>3,269,392</u>	<u>18,096,689</u>
NET ASSETS, JUNE 30, 2009	<u>\$ 17,975,681</u>	<u>\$ 2,243,897</u>	<u>\$ 20,219,578</u>

See Notes to Financial Statements.

**THE SOCIETY FOR THE PREVENTION OF
CRUELTY TO ANIMALS FOR MONTEREY COUNTY**
STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JUNE 30, 2010 AND 2009

	<u>2010</u>	<u>2009</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Changes in net assets	\$ 1,604,150	\$ 2,122,889
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Amortization and depreciation	341,816	235,339
Loss on disposal of property	1,468	44,704
Impairment loss	2,534	-
Contributions restricted for capital campaign	(1,241,511)	(901,237)
Contributions restricted for future grants	(91,000)	-
Unrealized/realized (gain) loss on board-designated investments	(614,694)	1,380,638
Unrealized/realized (gain) loss on endowment	(72,134)	154,243
Change in value of split-interest agreements	(25,008)	104,611
(Increase) decrease in		
Accounts receivable	(13,545)	21,594
Estates receivable	2,361,554	(2,220,558)
Pledges receivable	418,300	8,296
Grants receivable	(29,793)	-
Supply inventory	(76,201)	3,586
Benefit shop inventory	47	(7,549)
Prepaid expenses	(4,505)	(12,683)
Increase (decrease) in:		
Accounts payable	(238,471)	222,432
Accrued liabilities	121,350	202,659
Accrued compensated absences	4,026	7,348
Deferred revenue	(400)	200
Deferred compensation plan payable	20,000	20,000
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>2,467,983</u>	<u>1,386,512</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Acquisitions of property	(4,319,026)	(2,396,775)
Proceeds from sale of property	-	15,000
Sales of investments	223,605	228,733
Purchases of investments	(503,810)	-
Increase in temporarily restricted investments	(128,659)	(303,786)
NET CASH USED BY INVESTING ACTIVITIES	<u>(4,727,890)</u>	<u>(2,456,828)</u>

	<u>2010</u>	<u>2009</u>
CASH FLOWS FROM FINANCING ACTIVITIES.		
Investment income on other investments	29,798	—
Contributions restricted in order to receive future grants	91,000	—
Contributions restricted for capital campaign	<u>1,241,511</u>	<u>901,237</u>
NET CASH PROVIDED BY FINANCING ACTIVITIES	<u>1,362,309</u>	<u>901,237</u>
NET DECREASE IN CASH AND CASH EQUIVALENTS	(897,598)	(169,079)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	<u>1,911,919</u>	<u>2,080,998</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 1,014,321</u>	<u>\$ 1,911,919</u>

See Notes to Financial Statements.

This page intentionally left blank.

**THE SOCIETY FOR THE PREVENTION OF
CRUELTY TO ANIMALS FOR MONTEREY COUNTY**
NOTES TO FINANCIAL STATEMENTS
FOR THE YEARS ENDED JUNE 30, 2010 AND 2009

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Description of the Reporting Entity – The Society for the Prevention of Cruelty to Animals of Monterey County (SPCA) was formed January 28, 1905 as a California non-profit organization. The SPCA was formed to prevent cruelty to animals, protect them from suffering and fear and to promote their welfare. Effective September 5, 2008, the entity changed its name to the SPCA For Monterey County.

Basis of Presentation – The accompanying financial statements are presented using the accrual basis of accounting in accordance with generally accepted accounting principles. The net assets, revenues, gains and losses, other support and expenses, and other charges in the accompanying financial statements are classified based on the existence or absence of donor-imposed restrictions. Accordingly, for reporting purposes, net assets of the SPCA and changes therein are classified as follows:

- **Unrestricted Net Assets** – Net assets that are not subject to donor-imposed restrictions. This includes certain amounts designated by the Board for endowment and other purposes.
- **Temporarily Restricted Net Assets** – Net assets subject to donor-imposed restrictions that may be met either by actions of the SPCA and/or the passage of time.

Recognition of Donor Restriction – Support that is restricted by the donor is reported as an increase in unrestricted net assets in the reporting period during which the restriction expires. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets depending on the nature of the restriction. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

Gifts of land, buildings, and equipment are presented as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support.

Revenue Recognition – Contributions, which include unconditional promises to give, are recognized as revenues in the period received or promised. Conditional contributions are recorded when the conditions have been substantially met. Contributions are considered to be unrestricted unless specifically restricted by the donor.

Gains and losses on investments and other assets and liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Cash and Cash Equivalents – For purposes of the statement of cash flows, the SPCA considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash or cash equivalents

Pledges Receivable – Pledges receivable represent amounts to be received from pledges. Pledges are recorded when the SPCA has obtained a signed pledge form which details payment terms and imposes no restrictions considered other than “remote” as to likelihood of occurrence. Pledges are assessed periodically and an allowance is provided when, in the opinion of management, amounts recorded may not be collectible. As of June 30, 2010, no allowance has been recorded. Pledges are discounted to their net present value using a risk-free rate based upon the year in which payments are anticipated to be collected.

Inventory – Supply inventory consists of items used in the operation of the SPCA. Cost is determined by the first-in, first-out method (FIFO). Benefit shop inventory consists of donated items to be sold in the SPCA’s benefit shop. Benefit shop inventory value is determined using the fair market value of the item

Investments – Marketable debt and equity securities are stated at market value. Increases or decreases in market value are recognized in the period in which they occur.

Property and Equipment – All equipment acquired by purchase is stated at cost. Donated property is stated at fair market value at the date of gift. Major improvements are charged to the property accounts, while maintenance and repairs which do not extend the life of the respective assets are expensed currently.

Depreciation – Depreciation is provided for in amounts sufficient to relate the cost of depreciable assets to operations over their estimated service lives under the straight-line method. The estimated service life of the assets for depreciation purposes may be different than their actual economic useful lives.

Buildings	27.5 Years
Land and building improvements	15 – 50 Years
Equipment	5 – 7 Years
Vehicles	5 Years
Leasehold improvements	Lesser of useful life or lease term

Deferred Revenue – Deferred revenue consists of camp payments received in advance for a children’s camp.

Donated Goods and Services – The SPCA received donations of clothing and household goods for their benefit shop valued at \$365,225 and \$365,345 for the years ended June 30, 2010 and 2009, respectively, which are recorded as in-kind revenue – benefit shop. Donations of services that create or enhance physical assets and essential services that require and are donated by persons with specialized skills are measured at their fair value and reported as increases in unrestricted net assets during the period provided. The following specialized donated services were recorded as in-kind revenue during the years ended June 30:

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

	<u>2010</u>	<u>2009</u>
<u>Support Services</u>		
Legal fees	\$ 2,808	\$ 6,525
Accounting services	61,250	55,560
Real estate commission	12,000	-
<u>Program Services</u>		
Horse training services	5,413	11,514
Dog grooming	2,491	1,729
Other	<u>512</u>	<u>365</u>
Total	<u>\$ 84,474</u>	<u>\$ 75,693</u>

These amounts have also been charged to expense in the statement of activities. Legal and accounting fees were charged to administration. The real estate commission was charged to development, whereas, the horse training services were coded to the barn and dog grooming to animal care. The other expenses were for the benefit shop.

Services donated by people without specialized skills are not recorded. However, the SPCA estimates that volunteers contributed approximately 50,325 hours and 48,750 hours in the years ended June 30, 2010 and 2009, respectively, working in the benefit shop, assisting with animal care, and providing clerical assistance with fundraising activities.

Accrued Compensated Absences – All employees of the SPCA accrue vacation and sick leave. The rate of accrual is based on seniority. Any unused vacation accrual is paid upon termination.

Taxes on Income – The SPCA is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code.

The Financial Accounting Standards Board issued new guidance on accounting for uncertainty in income taxes. The Organization adopted this new guidance for the year ending June 30, 2010. Management evaluated the Organization's tax positions and concluded that the Organization had taken no uncertain tax positions that require adjustment to the financial statements to comply with the provisions of this guidance. With few exceptions, the Organization is no longer subject to income tax examinations by the US, federal, state or local tax authorities for years before 2006.

Advertising – The SPCA expenses advertising costs as they are incurred. For the years ended June 30, 2010 and 2009, total advertising expense was \$12,105 and \$13,053.

Functional Allocation of Expenses – The costs of providing program services and other activities have been presented on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Estimates – The presentation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported. Actual results could differ from those estimates.

Fair Value of Financial Instruments – The carrying amount of financial instruments including cash, contributions receivable, accounts payable and accrued expenses approximate their fair values because of their relatively short maturities.

Reclassifications – Certain reclassifications have been made to the prior year financial statements to conform with the current year presentation.

Subsequent Events – Subsequent events have been evaluated through October 13, 2010, which is the date the financial statements were available to be issued. For matters of interest, see Note 16.

NOTE 2. CONCENTRATION OF CREDIT RISK

The SPCA maintains its cash balances in a few financial institutions. The balances are insured by the Federal Deposit Insurance Corporation up to \$250,000. At certain times the company's balance exceeded this \$250,000 limit.

NOTE 3. ESTATES RECEIVABLE

The SPCA had been named as a beneficiary in several wills and trusts at June 30, 2010 and 2009. At June 30, 2010, it is estimated the SPCA will receive \$906,500 within the next year from wills and trust estates.

NOTE 4. PLEDGES RECEIVABLE

Pledges receivable at June 30 consisted of amounts to be received during the years as follows:

	<u>2010</u>	<u>2009</u>
Receivable in less than one year	\$ 945,855	\$ 863,906
Receivable in one to five years	<u>939,650</u>	<u>1,486,006</u>
	1,885,505	2,349,912
Less unamortized discount at rates ranging from 0.74% to 4.125%	<u>74,448</u>	<u>120,555</u>
Total pledges receivable – net	<u>\$ 1,811,057</u>	<u>\$ 2,229,357</u>

No allowance for doubtful pledges has been recorded as of June 30, 2010 or 2009.

NOTE 5. FAIR VALUE MEASUREMENTS

The SPCA measures its assets and liabilities at fair value in accordance with the Fair Value Measurements and Disclosures Topic of the FASB Accounting Standards Codification. This guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date and establishes a framework for measuring fair value.

The guidance establishes a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The guidance expands disclosures about instruments measured at fair value. The guidance applies to other accounting pronouncements that require or permit fair value measurements and, accordingly, the guidance does not require any new fair value measurements.

As noted above, the guidance establishes a three-level valuation hierarchy for disclosure of fair value measurements. The three levels are defined as follows:

- Level 1 – inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets
- Level 2 – inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the same term of the financial statement.
- Level 3 – inputs to the valuation methodology are unobservable and significant to the fair value measurements.

A financial instrument’s categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The following table presents the financial instruments carried at fair value as of June 30, 2010, by caption on the statement of financial position by the SFAS 157 valuation hierarchy defined above:

ASSETS	2010			2009		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Investments	\$6,580,814	\$ –	\$ –	\$5,644,033	\$ –	\$ –
Privately-held stock	\$ –	\$ 91,000	\$ –	\$ –	\$ –	\$ –
Prana income fund	\$ –	\$ 768,105	\$ –	\$ –	\$ 770,941	\$ –
Repurchase agreement	\$ –	\$ –	\$ –	\$ –	\$ 50,644	\$ –
Bequeathed real estate	\$ –	\$ –	\$ –	\$ –	\$ 925,000	\$ –
Trusts receivable	\$ –	\$ –	\$ 790,633	\$ –	\$ –	\$ 765,625

NOTE 5. FAIR VALUE MEASUREMENTS (Continued)

Following is a description of the SPCA's valuation methodologies for assets measured at fair value

Fair value for level 1 is based upon quoted market price. Inputs are obtained from various sources including market participants, dealers, brokers and financial institutions

Fair value for level 2 is based upon observable measurement criteria, such as quoted prices for similar assets in active markets, or from identical or similar items in markets that are not active. The fair value of the privately-held stock is based upon the stock's most-recent appraisal value as provided by its donor. The stock, which was received under the terms of a significant foundation grant to the SPCA and many other nonprofits, is subject to a right of first refusal should any of the grantees desire to sell. The SPCA has inquired of the foundation's management whether any grantee has notified them of offers to sell and has been informed that no shares have been offered. The Prana income fund has a specified contractual term on which the level 2 input is observable for substantially the full term of the asset. The fair value of the bequeathed real estate is based upon provided appraisals. In fiscal year 2009, the SPCA was bequeathed two properties, which were recorded in Estates Receivable. Title transferred in fiscal year 2010 and are thus recorded as property.

Fair value for level 3 utilizes the key input of a discount rate to convert the expected future cash flows from the trusts to a single present amount. The SPCA utilizes the risk-free rate at June 30, 2010 and 2009 and develops measurement criteria based on the best information possible. The net present value of the split-interest agreements in which the SPCA does not serve as trustee utilizes significant unobservable inputs in estimating fair value. The following is a summary of activity of the assets measured at fair value based on Level 3 inputs for the years ended June 30:

<u>Trusts Receivable</u>	<u>2010</u>	<u>2009</u>
Balance, beginning of year	\$ 765,625	\$ 870,236
Change in value of split-interest agreements	<u>25,008</u>	<u>(104,611)</u>
Balance, end of year	<u>\$ 790,633</u>	<u>\$ 765,625</u>

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the SPCA believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

NOTE 6. TRUSTS RECEIVABLE – CHARITABLE REMAINDER TRUSTS

The SPCA is a remainder beneficiary of five charitable trusts:

Remainder Interest in Auvil/Hall Trusts – Assets Held in Trust – The SPCA is the remainderman beneficiary under the terms of the Auvil/Hall Charitable Remainder Unitrust. The trust assets are held in trust by Wells Fargo Bank, National Association, as Trustee. The assets of the trust are in no way subject to the control of the SPCA at this time. The market value of the trust assets was approximately \$573,732 and \$538,281 as of June 30, 2010 and 2009, respectively.

Remainder Interest in Errol Trust – Assets Held in Trust – The SPCA is the remainderman beneficiary under the terms of the Luise Errol Trust. The trust assets are held in trust by a third party trustee. The assets of the trust are in no way subject to the control of the SPCA at this time. The market value of the trust assets was approximately \$258,103 and \$245,937 as of June 30, 2010 and 2009, respectively.

Remainder Interest in the Fontaine Trust – Assets Held in Trust – The SPCA is the remainderman beneficiary under the terms of the Joan Fontaine Unitrust. The trust assets are held in trust by First National Bank of Central California, as Trustee. Assets of the trust are in no way subject to the control of the SPCA at this time. The market value of the trust assets was approximately \$31,765 and \$31,641 as of June 30, 2010 and 2009, respectively.

Remainder Interest in Nicholas Trust – Assets Held in Trust – The SPCA is a one-fourth remainderman beneficiary under the terms of the Harold M.M. Nicholas Trust. The trust assets are held in trust by Well Fargo Bank, National Association, as Trustee. The assets of the trust are in no way subject to the control of the SPCA at this time. The market value of the trust assets as a whole was approximately \$293,863 and \$267,585 as of June 30, 2010 and 2009, respectively.

Remainder Trust in Sivertsen Estate – Assets Held in Trust – The SPCA is a five percent remainderman beneficiary under the terms of the Vail Benz Sivertsen Trust. The trust assets are held in trust by Clarence L. Finger, as Trustee. The assets of the trust are in no way subject to the control of the SPCA at this time. The market value of the trust assets as a whole was approximately \$2,823,178 and \$2,767,831 as of June 30, 2010 and 2009, respectively.

The value of the assets to be received from these trusts is recorded at the estimated net present value of the assets to be received. This amount was \$790,633 and \$765,625 at June 30, 2010 and 2009, respectively and is calculated based on estimates of future earnings and payouts during the estimated remaining life expectancy of the beneficiaries and discounting back the calculated future amount to be received.

The primary assumptions used in these calculations are as follows:

- The discount rate used (the cost of the time value of money to the SPCA) is assumed to be 3.2%, and
- Life expectancies of life beneficiaries are assumed to be those in IRS Publication 590.

NOTE 7. PROPERTY

Property was composed of the following at June 30:

	<u>2010</u>	<u>2009</u>
Land	\$ 765,452	\$ 765,452
Land improvements	2,048,588	160,084
Buildings and improvements	7,714,142	3,441,394
Computer software	52,435	52,435
Equipment	527,662	322,888
Vehicles	413,232	357,850
Construction-in-process	<u>904,377</u>	<u>3,017,698</u>
Total	12,425,888	8,117,801
Less accumulated depreciation	<u>2,621,858</u>	<u>2,286,980</u>
Property – net	<u>\$ 9,804,030</u>	<u>\$ 5,830,821</u>

Depreciation expense for the periods ended June 30, 2010 and 2009 was \$341,816 and \$235,339

Each year, the SPCA evaluates its recorded fixed assets and either records a loss for the value of or adjusts the remaining useful life of assets to the extent that facts or circumstances indicate a change in the economic life of the asset.

In 2010, the SPCA determined that the life of an asset with original cost of \$22,365 (net book value of \$7,455 as of June 30, 2009) would be impacted by its planned construction/renovation. Accordingly, the useful life was adjusted and depreciation increased. Additionally, a specific review of fixed assets resulted in the identification of three assets for which no purpose remained after the renovation. These assets (cost of \$10,938 and net book value of \$4,002) were charged to the Statement of Activities in fiscal 2010.

In 2009, the SPCA determined that the lives of assets with original cost of \$425,277 (net book value of \$271,127 as of June 30, 2008), would be impacted by its planned construction/renovation. Accordingly, the useful lives of these assets were adjusted. Additionally, the SPCA specifically identified \$133,469 of assets (net book value of \$59,704) that have no further economic use and were, therefore, charged immediately to loss

In 2010, the SPCA placed in service two properties – a Carmel Valley condominium and a Monterey house – that had been bequeathed to it in 2009 and for which it did not receive title until fiscal 2010. Both properties are being rented. The house (gross book value of \$475,000 based upon date of death valuation) is being held at the discretion of the Board. The condominium (gross book value of \$450,000 based upon date of death valuation) cannot be sold until the last of the grantor's pets passes away. Therefore, the asset is considered "temporarily restricted". The cost of both properties is included in the table above under "Buildings and improvements."

In 2010, the SPCA received \$56,614 of donations in kind to the capital campaign.

NOTE 8. BOARD-DESIGNATED INVESTMENTS

Investments were composed of the following at June 30:

	<u>2010</u>	<u>2009</u>
	Fair Market Value	Fair Market Value
Bond fund	\$ 2,386,878	\$ 1,749,534
Equity funds	3,235,271	2,684,006
Real estate funds	1,004,569	879,637
Other	<u>151,800</u>	<u>346,843</u>
Subtotal	6,778,518	5,660,020
Cash	<u>581,431</u>	<u>1,559,237</u>
Total board-designated investments	<u>\$ 7,359,949</u>	<u>\$ 7,219,257</u>

The following summarizes related investment activities for the year ended June 30:

	<u>2010</u>	<u>2009</u>
Investment fee expense	\$ 58,511	\$ 54,935
Interest/dividend income	\$ 227,939	\$ 256,624
Realized/unrealized gains (losses)	\$ 614,694	\$ (1,380,638)

NOTE 9. OTHER INVESTMENTS

Other investments, at fair market value, were comprised of the following at June 30:

	<u>2010</u>	<u>2009</u>
Certificates of deposit	\$ —	\$ 175,000
Money-market funds	<u>82,745</u>	<u>100,164</u>
Total	<u>\$ 82,745</u>	<u>\$ 275,164</u>

Money-market funds are invested to provide for future benefits due with respect to the deferred compensation agreement discussed in Note 14.

NOTE 10. TEMPORARILY-RESTRICTED INVESTMENTS

Temporarily-restricted investments, at fair market value, were comprised of the following at June 30.

	<u>2010</u>	<u>2009</u>
Common stock not traded publicly	\$ 91,000	\$ -
Corporate bonds	251,623	-
Mutual funds	203,051	-
Money-market funds	<u>32,982</u>	<u>\$ 479,790</u>
	<u>\$ 578,656</u>	<u>\$ 479,790</u>

The following summarizes related investment activity for the year ended June 30:

	<u>2010</u>	<u>2009</u>
Interest/dividend income	\$ 11,077	\$ 10,335
Realized/unrealized gains (losses)	\$ 25,008	\$ (104,611)

NOTE 11. ENDOWMENT HELD AT COMMUNITY FOUNDATION

The Community Foundation for Monterey County (the Foundation) holds funds for the SPCA in the amount of \$634,931 that have been designated by the Board as endowment funds. The SPCA has granted variance power to the Foundation. In the event of the dissolution of the SPCA or in the event it shall no longer be an organization described in Section 170(c) of the Internal Revenue Code of 1954, as amended, the Foundation shall continue to hold the funds and shall distribute the income therefrom to such organizations as in the opinion of the Foundation most nearly serve the purposes and objectives of the SPCA. All funds held in the fund are subject to the power of the Foundation to modify any restrictions or conditions on the distribution of funds for any specified charitable purpose or to specified organizations, if in their sole judgment such restriction becomes, in effect, unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the area served by the Foundation

The earnings payout of the fund is evaluated at least annually by the Foundation, in light of total return from investments, fees, expenses, and the effects of inflation, the annual payout is typically between 5% and 7% of the fair market value of the fund at December 31 of the preceding calendar year. In fiscal years ended June 30, 2010 and 2009, earnings of \$13,300 and \$25,914, as well as unrealized gains for the year ended June 30, 2010 totaling \$72,134 were added to the fund. In fiscal year ended June 30, 2009, unrealized losses of \$154,243, were charged to the fund. For the years ended June 30, 2010 and 2009, investment fees of \$8,531 and \$7,869 and distributions of \$35,955 and \$6,081 were subtracted from the fund, respectively.

NOTE 12. TEMPORARILY RESTRICTED NET ASSETS

At June 30, temporarily restricted net assets are comprised of the following:

	<u>2010</u>	<u>2009</u>
Amounts restricted by donor for a specific purpose		
Capital campaign	\$ -	\$ 548,484
Wildlife	120,518	120,449
Columbarium	50,000	50,000
Disaster emergency fund	53,244	53,722
Kennel renovation	55,494	55,494
Spay/Neuter	42,422	52,167
Feral cat fund	31,053	34,783
Humane investigations	31,634	31,539
Pet cemetery	21,085	21,085
Shelter operations	2,896	-
Maddie's fund	10,000	10,000
Forzani scholarship fund	8,935	8,935
Vick dogs	-	3,986
Barn	-	11,716
Foster friends program	5,572	5,572
Hug-a-pet program	5,699	5,699
Doris Day Lifesaving Program	4,494	-
Paws for recycling	-	2,874
Pets for the elderly	2,350	3,000
Education	6,625	2,268
Take the Lead	25,494	-
Rewards Humane Investigation	2,762	1,762
Community outreach	1,250	1,250
Translations	800	800
Volunteers	550	550
Coalition	1,000	-
Trees	366	366
Pet food bank	3,410	1,707
Marina oiled birds	-	64
Total restricted by donor	<u>487,653</u>	<u>1,028,272</u>
Present value of remainder trusts:		
Auvil/Hall trust	422,685	406,144
Errol trust	223,289	214,812
Fontaine trust	26,712	26,884
Nicholas trust	54,124	50,474
Sivertsen trust	63,823	67,311
Total present value of remainder trusts	<u>790,633</u>	<u>765,625</u>
Fair value of common stock temporarily restricted, as well as associated grant	120,793	-
Fair value of bequeathed real estate – Ratcliff trust	<u>450,000</u>	<u>450,000</u>
Total	<u>\$ 1,849,079</u>	<u>\$ 2,243,897</u>

NOTE 13. RETIREMENT PLAN

The SPCA established a salary deferral retirement plan designed to qualify under Section 403(b) of the Internal Revenue Code as of July 1, 1998. The plan covers all employees who are at least 18 years of age with one or more years of service. The SPCA's contribution is discretionary as determined annually by the Board of Directors. For the year ended June 30, 2010, as a cost saving measure, no employer contribution was budgeted. The SPCA's contribution for the year ended June 30, 2009 was \$40,000.

NOTE 14. DEFERRED COMPENSATION AGREEMENT

The SPCA has entered into a deferred compensation agreement with the Executive Director which provides benefits payable at age sixty-six, or upon his later retirement from the SPCA, or if he becomes totally disabled. Under certain circumstances, benefits are payable to his surviving spouse. The estimated liability for financial statement purposes is based on the vesting schedule. This amount exceeds the actuarially determined amount which requires the liability be determined based on the present value of the future benefit. The deferred compensation charged to expense totaled \$20,000 for the each of the years ended June 30, 2010 and 2009, respectively.

NOTE 15. RENTAL OBLIGATIONS

The SPCA has entered into noncancelable operating leases with fixed terms for three buildings or portions thereof. Rental expense under these leases was \$133,196 and \$120,027 for the years ended June 30, 2010 and 2009, respectively. As of June 30, 2010, the SPCA's future minimum obligations under existing operating leases is as follows:

2011	\$ 127,974
2012	<u>37,026</u>
Total	<u>\$ 165,000</u>

NOTE 16. SUBSEQUENT EVENT

In connection with completion of its planned renovation and construction, the SPCA is currently seeking external debt financing. Although the agreement has not been finalized, the SPCA has signed a commitment letter with a financial institution and intends to take all actions necessary to secure the financing. As currently proposed, the financing would take the form of a credit facility of \$5 million. The SPCA would be required to make its first draw on the facility by December 31, 2010, and all monies must be drawn by December 31, 2011. The rate contemplated, which will not be "locked" until the closing date, is 4% per annum. There is no prepayment penalty on this facility, and payments will be interest only for the first two years, with principal and interest payments over the next eight years computed using a 25-year amortization schedule. The SPCA will be required to meet certain covenants with respect to debt coverage and liquidity.

SUPPLEMENTAL SCHEDULES

THE SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS FOR THE MONTEREY COUNTY
SCHEDULE OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2010

	Animal Care	Clinic Operations	Benefit Shop	Wildlife	Customer Service	Humane Investigations	Education	Volunteers	Barn	Community Outreach	Total Programs	Admin	Development	Maintenance	Human Resources	Special Events	Total Support Services	Total Expenses
EXPENSES																		
Salaries and wages	\$ 327,201	\$ 232,288	\$ 58,521	\$ 244,982	\$ 237,220	\$ 138,822	\$ 39,813	\$ 41,357	\$ 57,539	\$ 117,840	\$ 1,495,583	\$ 398,104	\$ 202,435	\$ 76,822	\$ 73,305	\$ 51,220	\$ 801,886	\$ 2,297,469
Payroll taxes and benefits	86,405	57,193	12,546	60,945	63,647	39,579	10,730	4,792	10,154	23,318	369,309	99,188	38,317	16,911	14,462	5,829	174,707	544,016
Product cost of sales	-	5,675	364,822	-	2,777	-	-	-	-	-	373,274	-	-	-	-	-	-	373,274
Depreciation	109,589	6,370	14,503	81,121	9,663	18,386	10,705	417	2,032	520	253,306	46,301	24,783	17,425	-	-	88,509	341,815
Operating and medical supplies	100,842	43,268	1,194	30,359	7,201	2,536	3,996	4,222	7,177	298	201,093	1,961	13	4,994	1,102	-	8,070	209,163
Rent	-	33,424	93,406	6,366	-	-	-	-	-	-	133,196	-	-	-	-	-	-	133,196
Newsletter and annual report	-	-	-	-	-	-	-	-	-	118,924	118,924	-	-	-	-	-	-	118,924
Repairs and maintenance	24,732	17,766	90	14,256	6,499	4,470	877	2,178	31	1,734	72,633	8,620	11,969	10,420	2,058	746	33,813	106,446
In-kind	16,747	900	450	162	960	70	50	-	6,373	3,749	29,461	64,322	12,000	517	-	-	76,839	106,300
Utilities	20,563	14,125	6,472	21,056	17,042	2,226	1,704	1,612	513	2,214	87,527	5,109	4,146	5,151	1,271	1,213	16,890	104,417
Events and programs	-	-	25	-	-	-	-	-	-	1,116	1,141	-	9,933	-	-	92,600	102,533	103,674
Direct mail	-	-	-	-	-	-	-	-	-	-	-	-	103,556	-	-	-	103,556	103,556
Outside services	4,674	677	23,425	-	579	405	3,445	-	10,409	392	44,006	20,076	1,280	17,709	-	-	39,065	83,071
Veterinarian expense	21,778	4,096	-	7,951	-	18,797	-	-	22,017	-	74,639	-	-	-	-	-	-	74,639
Animal food	36,636	-	-	7,816	-	2,970	-	-	19,511	443	67,376	-	-	-	-	-	-	67,376
Investment fees	-	-	-	-	-	-	-	-	-	-	-	67,041	-	-	-	-	-	67,041
Costs related to bequeathed property	-	-	-	-	-	-	-	-	-	-	-	-	45,245	-	-	-	-	45,245
Collaborations	-	-	-	-	-	-	-	-	-	-	-	43,157	-	-	-	-	-	43,157
Insurance	3,820	4,905	960	3,156	3,839	3,614	2,254	360	2,582	860	26,350	9,403	1,236	2,362	353	527	13,881	40,231
Vehicle expense	88	-	-	14,500	1,579	11,670	1,991	-	618	248	30,694	248	284	4,845	-	248	5,625	36,319
Office supplies and postage	2,655	3,728	1,235	2,945	5,310	1,061	287	386	883	1,145	19,635	(779)	11,868	193	881	645	12,808	32,443
Animal disposal	16,973	-	-	2,995	9,581	300	-	-	500	-	30,349	-	-	-	-	-	-	30,349
Bank charges	1	3,741	6,408	-	5,472	-	-	-	-	-	15,622	-	10,539	39	-	-	-	26,200
Printing and photography	351	128	795	1,211	4,126	401	171	558	5	472	8,218	901	10,272	-	289	144	11,606	19,824
Microchip expense	-	4,757	-	-	14,238	-	-	-	-	-	18,995	-	-	-	-	-	-	18,995
Training, travel and conferences	1,957	-	-	4,481	85	5,292	1,668	-	49	1,058	14,590	2,596	1,344	-	170	-	4,110	18,700
Accounting and legal	-	-	-	-	-	-	-	-	-	-	-	18,200	-	-	98	-	-	18,298
Landscaping Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	18,048	-	-	-	18,048
Donor development	-	-	-	-	-	-	-	-	-	-	-	-	14,997	-	-	-	-	14,997
Capital campaign	-	-	-	-	-	-	-	-	-	-	-	7,317	7,486	-	-	-	-	14,803
Communications	536	-	321	5,902	400	1,668	434	51	629	1,165	11,106	1,536	-	361	-	-	1,897	13,003
Advertising	-	806	2,897	5,325	1,385	139	823	138	-	453	11,966	-	139	-	-	-	139	12,105
Planned giving	-	-	-	-	-	-	-	-	-	-	-	-	10,244	-	-	-	-	10,244
Dues and subscriptions	197	-	-	119	-	901	-	-	-	1,602	2,819	4,540	607	-	559	-	5,706	8,525
Uniforms	1,038	804	-	1,125	1,006	1,497	-	843	75	-	6,388	-	-	334	-	-	334	6,722
Miscellaneous	-	145	399	48	71	68	-	-	-	-	731	2,183	-	-	1,755	-	3,938	4,669
Farrer fees	-	-	-	-	-	1,340	-	-	2,810	-	4,150	-	-	-	-	-	-	4,150
Equipment rental	846	1,302	-	601	221	58	21	30	19	85	3,183	346	173	212	38	193	962	4,145
Michael Vick dogs	3,986	-	-	-	-	-	-	-	-	-	3,986	-	-	-	-	-	-	3,986
Service charges	33	57	-	-	108	-	-	-	-	-	198	2,921	181	99	-	-	3,201	3,399
Human resource services	688	113	74	128	39	74	-	1,884	39	-	3,039	-	-	78	240	-	318	3,357
Promotions	-	-	351	-	-	-	-	-	-	2,876	3,227	-	-	-	-	-	-	3,227
Permits	-	100	-	-	-	-	-	-	-	-	100	-	555	2,075	-	-	2,630	2,730
Impairment loss	-	-	-	-	-	-	-	-	2,534	-	2,534	-	-	-	-	-	-	2,534
Internet services	-	700	744	70	-	-	-	-	-	-	1,514	-	-	-	-	-	-	1,514
Disaster response	-	-	-	-	-	615	-	-	-	-	615	-	-	-	-	-	-	615
Volunteer incentives	-	75	71	12	-	-	-	78	-	-	236	-	-	-	-	-	-	236
Recruitment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	140	-	140	140
Consultant fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Temporary help	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Scholarship fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Animal training fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Taxes and licenses	-	250	430	-	-	5	-	-	-	-	685	(5,733)	-	-	-	-	(5,733)	(5,048)
Total	782,336	437,393	590,139	517,632	393,048	256,964	78,969	58,906	146,499	280,512	3,542,398	797,558	523,602	178,595	96,721	153,365	1,749,841	5,292,239
Allocation of support service expenses	120,065	67,127	90,568	79,441	60,321	39,436	12,119	9,040	22,483	43,050	543,650	(268,334)	-	(178,595)	(96,721)	-	(543,650)	-
Total program expenses after overhead allocation	\$ 902,401	\$ 504,520	\$ 680,707	\$ 597,073	\$ 453,369	\$ 296,400	\$ 91,088	\$ 67,946	\$ 168,982	\$ 323,562	\$ 4,086,048	\$ 529,224	\$ 523,602	\$ -	\$ -	\$ 153,365	\$ 1,206,191	\$ 5,292,239

THE SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS FOR MONTEREY COUNTY
SCHEDULE OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2009

EXPENSES	Animal Care	Chnic Operations	Benefit Shop	Wildlife	Customer Service	Humane Investigations	Education	Volunteers	Barn	Community Outreach	Total Programs	Admin	Development	Maintenance	Human Resources	Special Events	Total Support Services	Total Expenses
Salaries and wages	\$ 259,833	\$ 216,849	\$ 50,562	\$ 232,532	\$ 240,727	\$ 156,432	\$ 36,374	\$ 40,269	\$ 45,964	\$ 110,728	\$ 1,390,270	\$ 392,764	\$ 198,790	\$ 63,822	\$ 73,139	\$ 50,908	\$ 779,423	\$ 2,169,693
Payroll taxes and benefits	67,622	55,142	10,906	59,800	63,546	40,386	11,100	7,422	9,201	20,274	345,399	137,570	36,816	15,568	15,463	5,513	210,930	556,329
Product cost of sales	-	-	357,796	-	-	-	-	-	-	-	357,796	-	-	-	-	-	-	357,796
Depreciation	59,840	5,636	12,763	14,263	9,949	18,108	11,464	154	2,682	614	135,473	87,473	669	11,724	-	-	99,866	235,339
Operating and medical supplies	107,925	46,592	1,101	12,634	10,765	2,691	2,652	993	7,937	217	193,507	2,629	170	5,834	1,358	4	9,995	203,502
Rent	-	-	81,026	39,001	-	-	-	-	-	-	120,027	-	-	-	-	-	-	120,027
Newsletter and annual report	-	-	-	-	-	-	-	-	-	74,875	74,875	-	-	-	-	-	-	74,875
Repairs and maintenance	18,337	12,133	218	6,534	9,616	2,725	1,008	2,343	3,164	1,015	57,093	10,534	10,422	25,215	1,710	1,049	48,930	106,023
In-kind	16,707	30	-	1,675	450	6,062	205	250	15,834	6,178	47,391	64,094	70	3,873	-	-	68,037	115,428
Utilities	20,407	6,929	4,039	20,779	15,773	2,021	1,730	1,460	1,240	1,837	76,215	4,297	3,701	6,565	1,017	997	16,577	92,792
Events and programs	-	-	89	-	-	-	-	-	-	2,484	2,573	-	10,957	-	-	94,023	104,980	107,553
Direct mail	-	-	-	-	-	-	-	-	-	-	-	-	98,391	-	-	-	98,391	98,391
Outside services	3,036	-	12,562	730	-	334	-	-	17,176	567	34,405	20,084	1,140	11,209	-	-	32,433	66,838
Veterinarian expense	12,440	2,083	-	6,499	-	17,111	-	-	20,935	-	59,068	-	-	-	-	-	-	59,068
Animal food	39,445	-	-	8,157	-	269	-	-	16,175	627	64,673	-	-	-	-	-	-	64,673
Investment fees	-	-	-	-	-	-	-	-	-	-	-	62,804	-	-	-	-	62,804	62,804
Costs related to bequeathed property	-	-	-	-	-	-	-	-	-	-	-	-	1,506	-	-	-	1,506	1,506
Collaborations	-	-	-	-	-	-	-	-	-	-	-	36,760	-	-	-	-	36,760	36,760
Insurance	4,365	5,352	1,089	4,878	4,735	4,565	1,673	449	1,647	1,399	30,152	10,057	1,576	4,430	476	680	17,219	47,371
Vehicle expense	89	-	-	17,294	1,617	11,831	3,124	-	2,289	282	36,526	274	89	4,754	-	89	5,206	41,732
Office supplies and postage	2,391	1,755	393	2,148	5,238	1,099	330	862	260	1,200	15,676	(861)	10,100	277	1,220	698	11,434	27,110
Animal disposal	16,994	-	-	2,999	10,022	200	-	-	175	-	30,390	-	-	-	-	-	-	30,390
Bank charges	-	3,067	7,155	-	4,132	-	-	-	-	-	14,354	-	9,165	-	-	-	9,165	23,519
Printing and photography	369	202	565	378	3,262	887	173	520	-	6,807	13,163	934	11,519	55	126	-	12,634	25,797
Microchip expense	-	4,699	-	-	18,566	-	-	-	-	-	23,265	-	-	-	-	-	-	23,265
Training, travel and conferences	1,940	-	-	3,628	318	4,748	2,585	386	65	1,524	15,194	2,451	1,970	-	787	207	5,415	20,609
Accounting and legal	-	-	-	-	-	-	-	-	-	-	-	17,487	-	-	-	-	17,487	17,487
Landscaping Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	23,593	-	-	23,593	23,593
Donor development	-	-	-	-	-	-	-	-	-	-	-	-	19,517	-	-	-	19,517	19,517
Capital campaign	-	-	-	-	-	-	-	-	-	-	-	-	20,795	-	-	-	20,795	20,795
Communications	530	-	354	5,439	531	1,480	340	203	334	735	9,946	1,018	-	308	-	-	1,326	11,272
Advertising	-	1,532	2,908	1,172	4,033	270	1,532	270	399	667	12,783	-	270	-	-	-	270	13,053
Planned giving	-	-	-	-	-	-	-	-	-	-	-	-	8,281	-	-	-	8,281	8,281
Dues and subscriptions	44	28	-	155	34	415	156	-	6	1,206	2,044	1,578	577	-	559	-	2,714	4,758
Uniforms	677	188	-	602	532	2,439	-	2,140	120	-	6,698	-	-	569	-	-	569	7,267
Miscellaneous	-	38	2,528	34	57	11	-	-	-	-	2,668	607	-	-	1,089	-	1,696	4,364
Farmer fees	-	-	-	-	-	510	-	-	3,499	-	4,009	-	-	-	-	-	-	4,009
Equipment rental	3,479	673	-	1,371	271	49	19	66	18	94	6,040	355	235	10	32	63	695	6,735
Michael Vick dogs	3,419	-	-	-	-	-	-	-	-	-	3,419	-	-	-	-	-	-	3,419
Service charges	19	-	-	-	-	-	-	-	11	-	30	3,355	-	-	-	-	3,355	3,385
Human resource services	643	228	47	353	303	78	-	1,559	75	75	3,361	150	-	-	962	-	1,112	4,473
Promotions	-	-	100	-	-	-	-	-	-	1,653	1,753	-	-	-	-	-	-	1,753
Permits	104	300	-	220	-	-	-	-	-	-	624	-	540	1,842	-	-	2,382	3,006
Impairment loss	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internet services	59	39	486	691	1,274	39	59	59	-	59	2,765	118	39	19	77	59	312	3,077
Disaster response	-	-	-	-	-	17,559	-	-	-	-	17,559	-	-	-	-	-	-	17,559
Volunteer incentives	-	75	268	8	-	-	-	316	-	-	667	-	-	-	-	-	-	667
Recruitment	1,208	106	249	-	566	498	-	212	-	212	3,051	212	-	-	209	-	421	3,472
Consultant fees	-	-	-	427	8	-	-	-	-	2,040	2,475	-	-	-	8	-	8	2,483
Temporary help	-	-	-	-	-	-	-	-	-	-	-	19,065	-	-	-	-	19,065	19,065
Scholarship fund	-	-	-	-	-	-	-	-	3,000	-	3,000	-	-	-	-	-	-	3,000
Animal training fees	-	-	-	-	-	-	-	-	320	-	320	-	-	-	-	-	-	320
Taxes and licenses	-	551	413	-	-	-	-	-	-	-	964	13,027	-	-	-	-	-	13,991
Total	641,922	364,227	547,617	444,401	406,325	292,817	74,524	59,933	152,526	237,369	3,221,661	888,836	447,305	179,667	98,232	154,290	1,768,330	4,989,991
Allocation of support service expense	133,048	75,491	113,502	92,109	84,217	60,691	15,446	12,422	31,613	49,197	667,736	(389,837)	-	(179,667)	(98,232)	-	(667,736)	-
Total Program expenses after overhead allocation	\$ 774,970	\$ 439,718	\$ 661,119	\$ 536,510	\$ 490,542	\$ 353,508	\$ 89,970	\$ 72,355	\$ 184,139	\$ 286,566	\$ 3,889,397	\$ 498,999	\$ 447,305	\$ -	\$ -	\$ 154,290	\$ 1,100,594	\$ 4,989,991